



# **Agenda**

- The Beginning
- 7 The Past
- **3** Current Status
- **4** The Future

"System growth and expansion helps provide more affordable rates"



Summit Station

## The Beginning

ORC 6119 Regional Water and Sewer District – Separate entity to carry out authority

3 Member Board Appointed by Pataskala, Etna, and Harrison – Consent from entities not required

Lima Township and Village of Pataskala merged in 1997

Serves the residents and businesses in Etna and Harrison Townships and Pataskala

Formed in 1989 by the Licking County Court of Common Pleas to Serve Etna, Harrison, and Lima Townships to address failing septic systems and package plants.

- Beechwood Trails Etna
  - Outville **Fursville**



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#### **The Past**

#### **Original Funding Plan**

No financial support from creating entities

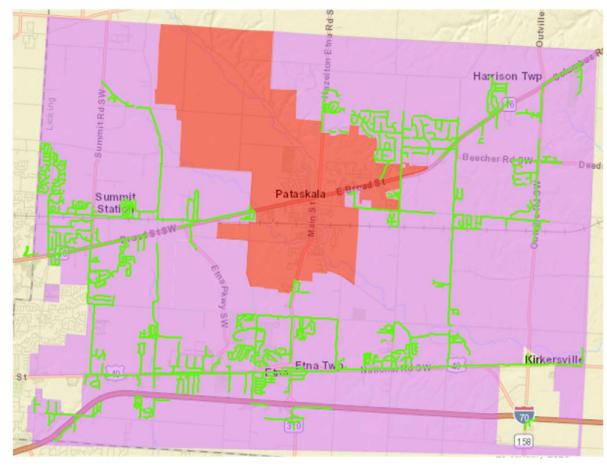
Partial project assessments

No assessments for system-wide benefit projects

Monthly sewer rates

**OWDA** financing

#### **Existing Service Area**





#### The Past: 1999-2000

- EPA Requested \$44 per month fee for Phase 1A debt service
- \$20.70 Debt Elimination Fee was added in 2000. 75% increase in rates
- Monthly rates were near Max Rate in State of Ohio

## 

- capture additional development revenues to offset monthly service and DE fee revenue requirements
- increase customer base and monthly service revenues

#### Growth 1.0: 2000-2007



#### **Infrastructure Investments**

Gale Road ECF Expansion

York Road Water Treatment Plant

Prologis Tank and System Pressure

Zone Changes

**US 40 Water & Sewer Mains** 

#### **Growth Areas**

Brooksedge subdivision
Cumberland Trails subdivision
Etna Corporate Park
Prologis Park
US 40 and SR Corridors
Additional Large Subdivisions

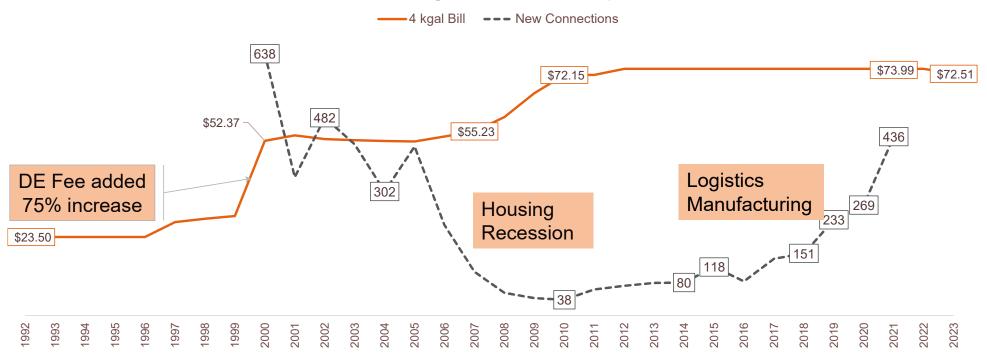
#### **Regional Collaboration**

Granville Township – Business Park Licking County – Jardin Manor Jefferson Township – TS Tech

### **Development vs Rates**



#### Based on 4,000 gallons of water use per month

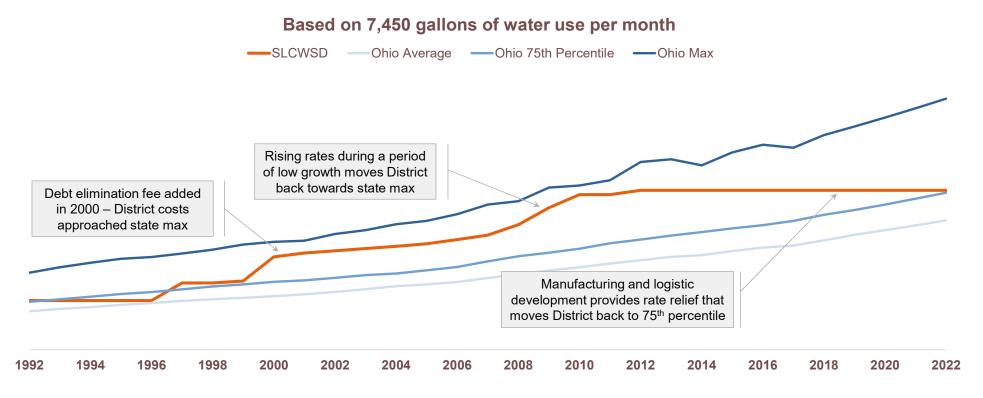


Average annual rate increase since 1992 is 3.7% Since 2000, it is 1.4%, and since 2010 it is 0.0%

Since 1992, consumer price index has increased 2.5% per year Since 1992, Ohio median household income has increased 2.6% per year



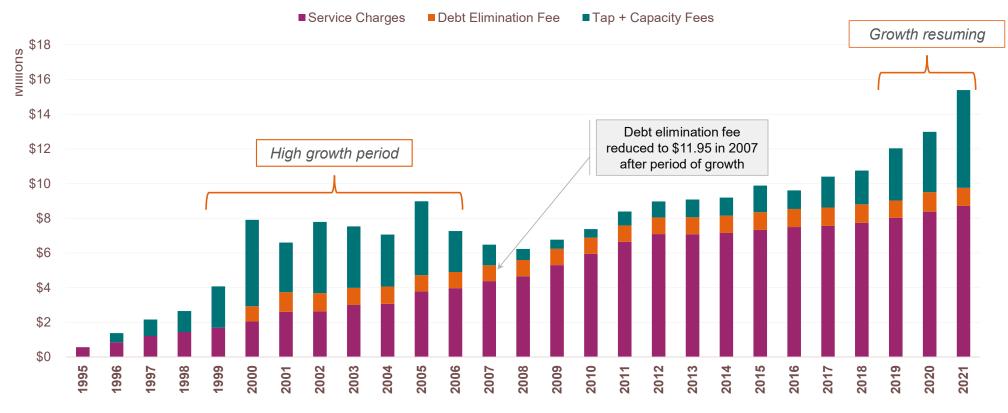
## Monthly Customer Bills Relative to Ohio Utilities



Since 1992, Ohio average water and sewer bills have increased by 4.2% per year Since 2000, National water and sewer bills have increased by 5.1% per year



## **Historical system revenues**



Since 1995, tap and capacity fees account for 25% of revenue Debt elimination fees account for 12% of revenue



## **Growth and Funding Opportunities (2017 – 2022)**

#### **Growth Opportunities**

- Interest rates reached historical lows which spurred residential growth in central Ohio
- Amazon effect on logistics manufacturing in Etna
- Mixed-use commercial to support increased housing



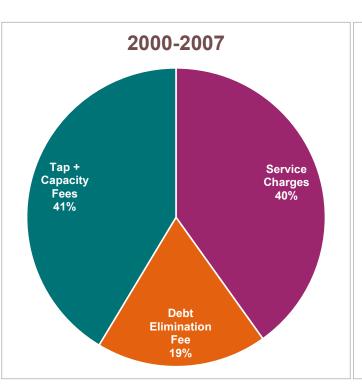
#### **Funding Opportunities**

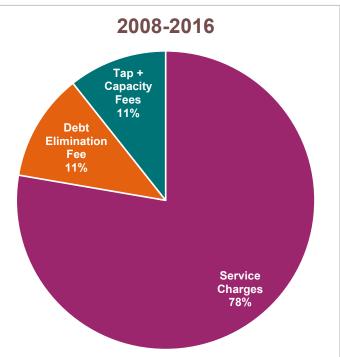
- ARPA Funding Local and State Allocations
- Bi-Partisan Bill \$1.3B over 5 years to Ohio EPA
- Congressional Directed Spending - Earmarks

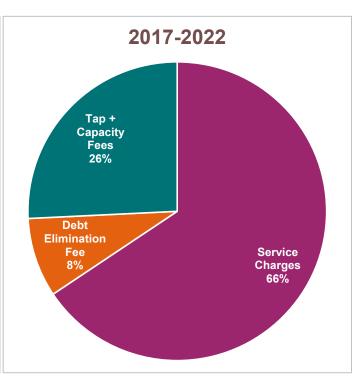
Time to Resume/Improve Strategy to Reduce Rates!

## System Revenues Since 2000, by Type









2023-2033 could be better than 2000-2007

#### **Growth 2.0**



#### **Infrastructure Investments**

Gale Road ECF Phase 2 Expansion
York Road WTP Exp and Wellfield
Pataskala Corporate Park Sewers
Broad Street Sewer Improvements
Wagram WRF Improvements
SR 310 Water Main Extension

#### **Funding Success/Opportunities**

Pataskala Corporate Park - \$4.2M

ARPA Funding – \$2.4M

Earmarks - \$2.1M

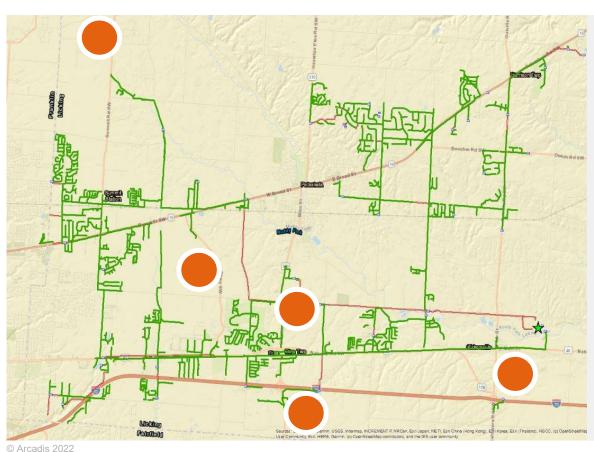
Ohio EPA DEFA – 50% PF \$15M in Project Applications

### **Regional Collaboration Opportunities**

Union Township – Luray Area Licking County – SR 161 Sewer District #9 Service Area Kirkersville – Water Service



#### **Growth Areas**



#### **Growth Areas**

Pataskala Corporate Park
Pataskala Innovation Park
I-70/SR 310 Interchange
SR 310 - Smoke Road (N of 40)
Harrison Twp Manufacturing



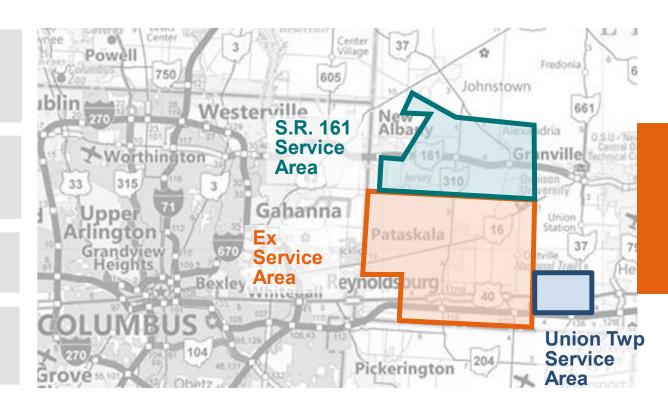
### **Regional Collaboration**

Agreement with Licking County Commissioners in 2010 and Modified in 2013 and 2022.

Comprehensive Plan Updates by Jersey Township and St. Albans Township

Intel announcement significantly increased development potential

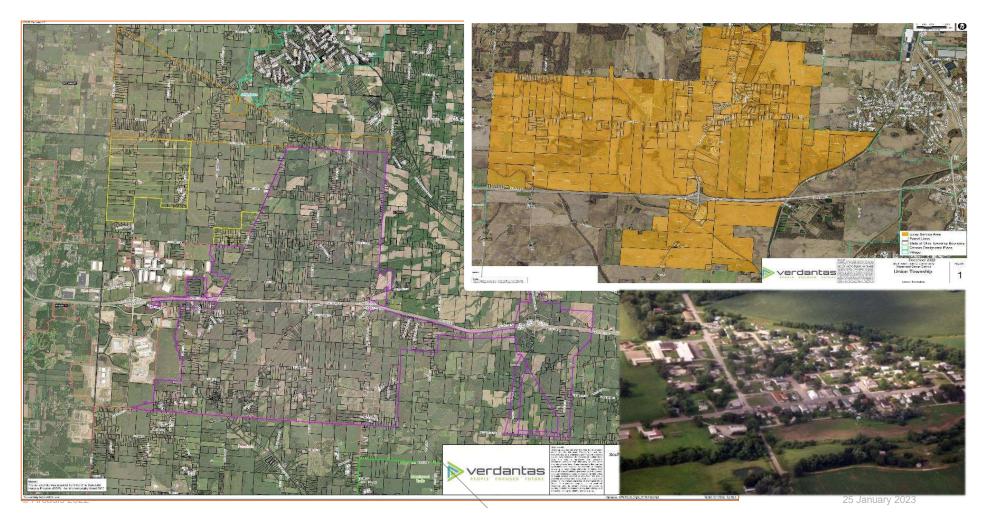
Union Twp I-70/SR 37 Interchange – Key Connector to SR 161



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## **Service Area Expansion Opportunities**







## Infrastructure and Funding – Kirkersville and Luray

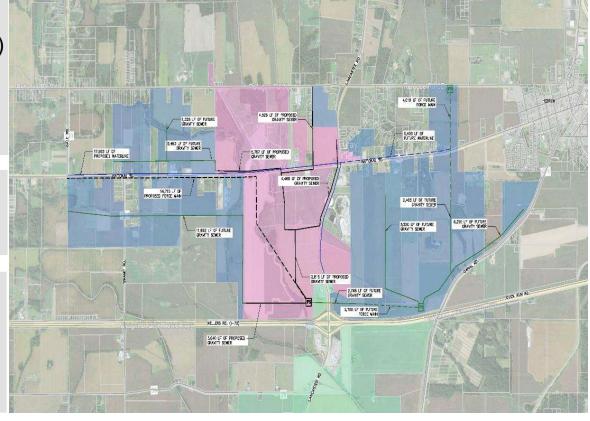
Union Township Waterline Extension Phase 1 – US 40 (Gale Road to SR 37) and SR 37 (US 40 to I-70)

Replace private water systems, provide centralized water service/fire flow

# **Separate Ohio EPA DEFA Funding Applications - \$9M Total**

Village of Kirkersville water system improvements

Replace residential wells and provide centralized water service/fire flow

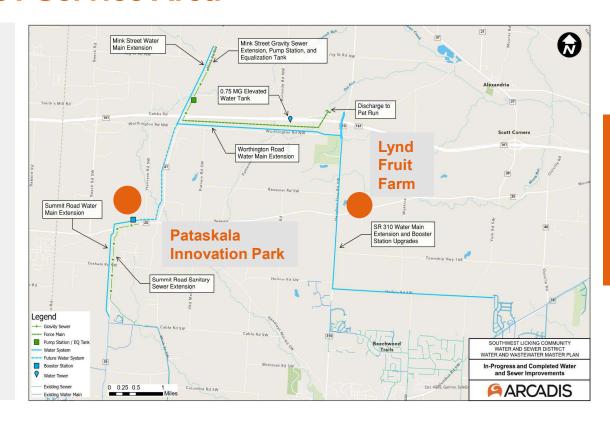


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#### Initial Infrastructure - SR 161 Service Area

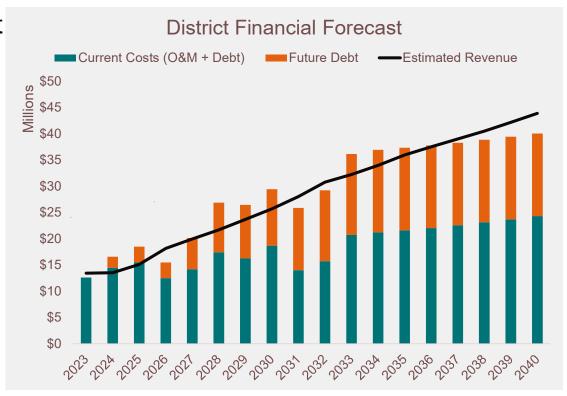
- ✓ The infrastructure cost is estimated to be \$26.3M
- ✓ Earmark of \$2.1M for Tower
- ✓ Ohio EPA funding request for Summit Road Extensions -\$6M
- ✓ JEDDs and TIFs planned for non-residential areas





#### 2022 Financial Plan and Forecast

- DE fee being eliminated over next 3 years
- Forecast based on system growth and rate increases below industry average
- Typical customer bills are approx.
   2.75% of median household income
  - "High Burden" Bills are in excess of 4%
- Update financial plan after master plans are complete



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## Master Planning – SR 161 Service Area





#### Started October 2022

- ✓ Short-term plan to provide service has been developed (Done)
- ✓ Long-range plan for water supply and wastewater discharge (Done)
- ✓ Phased and affordable infrastructure plan
- ✓ Leverage once-in-a-lifetime funding opportunities
- ✓ Economic development infrastructure funding tools
- ✓ Capital recovery and surcharges, local infrastructure oversizing
- ✓ Detailed financial analysis



## **Master Planning – Existing Service Area**





Started January 2023

- Accelerated treatment plant projects for increased capacity Wagram WRF, York Road WTP and Gale Road ECF
- ✓ Identification of in-fill growth areas and downstream impacts
- Modeling to determine system upsizing needs to for conveyance or distribution
- Determine phased infrastructure plan
- ✓ Leverage once-in-a-lifetime funding opportunities
- ✓ Update previous financial analysis



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## **Comprehensive Financial Analysis**



#### Start Summer/Fall 2023

- ✓ Update financial model that was previously prepared in 2022
- ✓ Include funding opportunities including special economic development tools revenue
- ✓ Evaluate connection fees and rate structures
- Prepare multiple scenarios based on potential conditions





#### The Future

- Eliminate the DE Fee in 3 years (\$2.95 reduction in 11/22)
- Leverage growth to provide affordable water and sewer rates to our customers
- Support a Thriving Community in Western Licking County (which benefits everyone)
- Complete the master plans and financial plans in 2023

"System growth and expansion helps provide more affordable rates"



## **Questions and Answers**

- 1. How does the proposed expansion in Jersey Township impact existing customers?
  - It provides a larger customer base and more opportunity for revenue (development and operating)
- 2. How does this expansion benefit the district and not increase debt significantly?
  - Debt will increase; the additional revenue and economies of scale benefits will have to outweigh the additional expense
- 3. Why is the \$20M in reserves not used to pay down debt?
  - The financial model prepared in 2022 has this factored in over time
- 4. Will assessments be levied in the new service area similar to the past?
  - We were not currently planning on assessments given the types of projects



## **Questions and Answers**

- 5. How will the new service area expansion be paid for?
  - New funding opportunities, development revenue, monthly rates and TIFs/JEDDs
- 6. Will outside rate surcharges be imposed for the new customers?
  - That has not been done that in the past because we are a 6119 but that will be considered in the financial model update
- 7. Has a business plan been prepared to justify this expansion?
  - The initial plan was developed in 2021/2022 and will be expanded after the master plans are complete
- 8. Why was the Wagram WRF delayed from 2019 to 2022?
  - Covid had an impact and then site conditions needed to be studied

